

AI: What to Know and Be Concerned About

KARQM Spring Conference

April 8, 2026



Learning Objectives

- Understand artificial intelligence (AI) terminology necessary for context of risks
- Articulate risks AI introduces for patient care, operations, and compliance/privacy/security
- Identify options to address and reduce AI-related risks

Expectations

- The presentation is at a **beginner** to **intermediate** level
- **No previous experience** using AI is necessary for participation
- High-level concepts with some depth in appropriate areas
- Topics in AI have great breadth and depth technically, ethically, and philosophically; we have 50 minutes today
- Presentation intended to be thought-provoking and informative
- Intention is to **raise awareness** and **not cast doubt**

Speaker Bio

- 40 years of IT experience, 26 years in Information Security and in Healthcare industry
- Currently Co-Managing Partner at tw-Security
- Former CISO Mercy Health of Ohio and Data Security Administrator at The Cleveland Clinic



Agenda

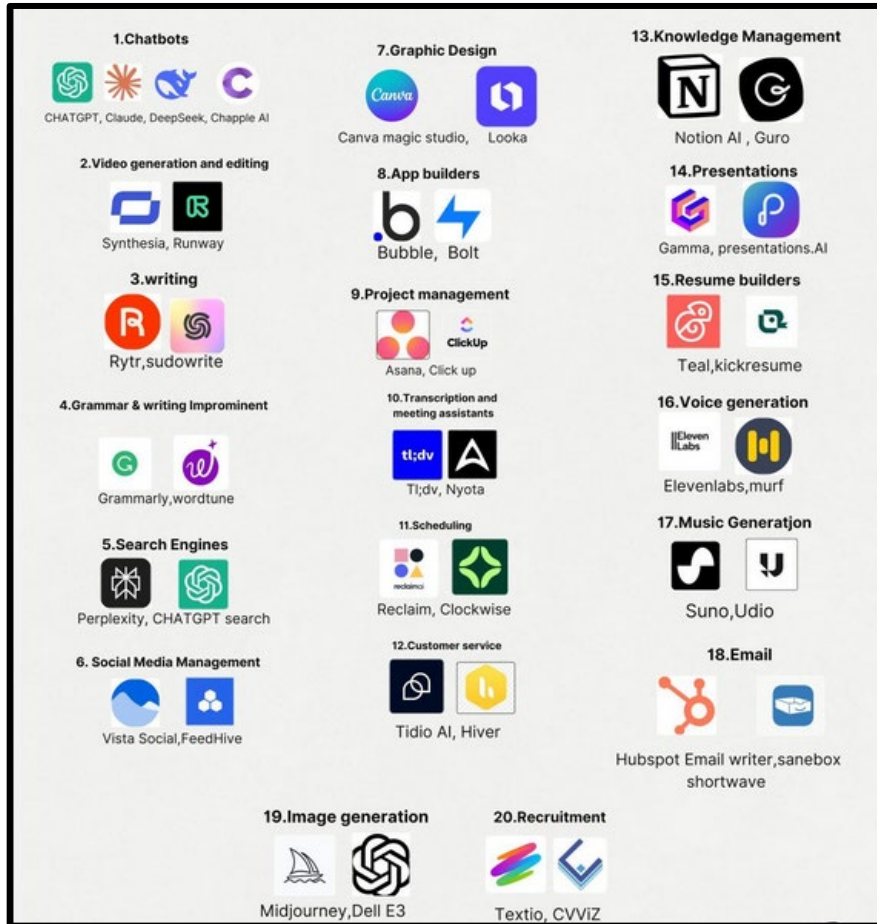


The graphic features a man in a grey suit and glasses with his arms crossed, standing next to a desk with a stack of papers and a green mug. The background is a bright blue sky with clouds and sun rays. The word 'Agenda' is written in large, stylized white letters on a blue banner. To the left of the man is a checklist with six items, each preceded by a yellow checkmark in a blue box.

Agenda

- ✓ Acknowledging the Positive
- ✓ AI Terminology
- ✓ AI Risks
- ✓ Recommendations
- ✓ Q&A
- ✓ Closing Comment

Acknowledging the Positive - General



- Automates repetitive and mundane tasks
- Enhances decision making
- Improves workflow efficiencies and productivity
- Can improve accuracy and reduce human error
- Rapid data analysis especially on large data sets

Acknowledging the Positive - Healthcare



Can improve diagnostic accuracy



Early disease detection



Predictive analytics and personalized care **improve outcomes** and **lower readmissions**



Clinical decision-making using very large data sets and/or real-time data



Can accelerate medical research results

Some AI Terminology

- **Artificial Intelligence:** Machines **simulating human intelligence** processes such as learning, reasoning, and self-correction
- **Machine Learning:** A subset of AI whereby **machines learn** from data, identify patterns, and **make decisions** with minimal human interaction
- **Neural Networks:** Computational models inspired by the human brain's interconnected neuron structure. It is the basis for **Deep Learning**, which enables **processing large data sets** for tasks such as image and speech recognition



Some AI Terminology

- **Traditional AI:** Artificial Intelligence **designed** to focus on **analyzing** data or making **predictions**
- **Generative AI:** A category of AI systems designed to **create new, original content** (e.g., text, images, audio, video) by learning patterns and structures from existing data
- **Large Language Model:** A machine learning model designed to **understand** and **generate human language** using deep learning
- **Model Cards:** **Documentation** on the design, capabilities, and constraints of an AI system, to foster understanding and trust



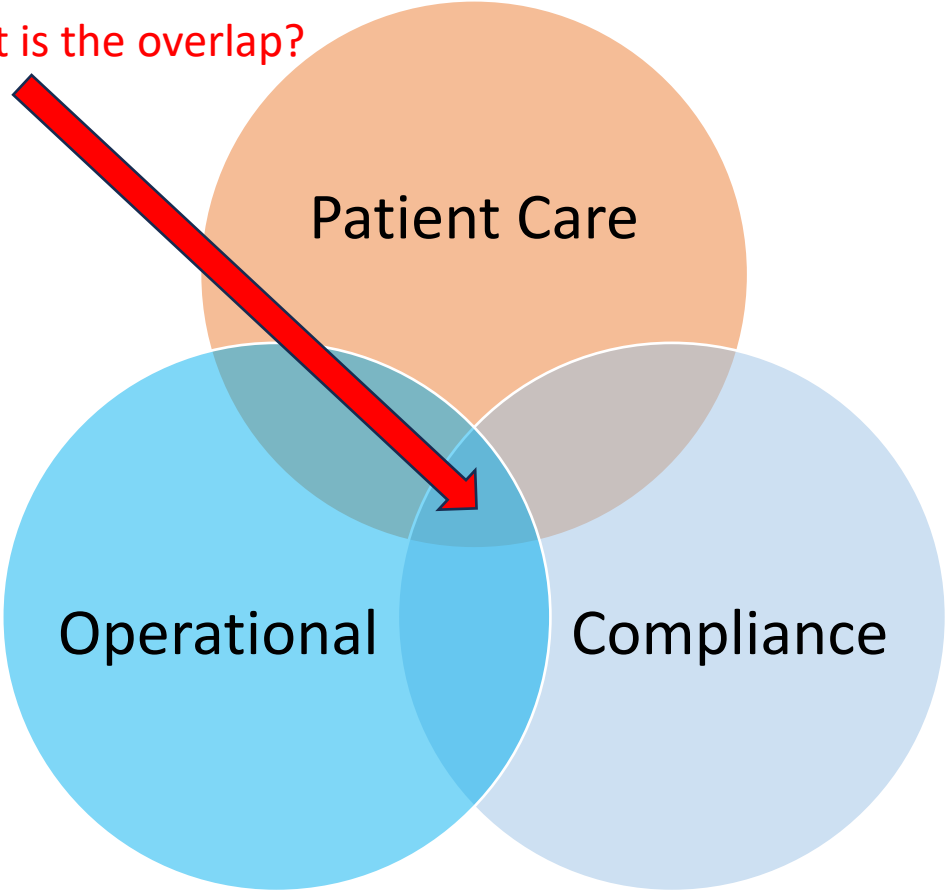
Some AI Terminology

- **Risk Cards:** Supplemental **documentation** to Model Cards that openly address **potential negative consequences**, encouraging proactive approaches to harm prevention
- **Agent-based AI:** **Autonomous** entities within AI capable of perceiving their environment, making decisions, and execute actions to achieve objectives, adapting dynamically **without human intervention**
- **Hallucinations:** **Incorrect, misleading**, or entirely **fabricated** AI output presented as factual

AI Risks



What is the overlap?



Significant AI Risk – Lack of Governance

- Adoption of AI in business has been ~~Crawl, Walk~~, Run
- Little or **no policy on AI use**
- Lack of use case definition
 - Who
 - What purpose
 - How
- Absence of **selection criteria** and vetting



AI Risks – Patient Care

- Misdiagnosis
 - Insufficient training of Large Language Models (LLMs)
 - Biased, polluted, poor-quality data
 - Hallucinations
- Overreliance on recommendations
- Technical issues / malfunctions
- Lack of governance / oversight
- Agents take action without human scrutiny



AI Risks – Patient Care

- Organizational Outcomes and Expectations for Performance, Quality, and Precision not clearly articulated
- Accountability of Outcomes Undefined
- Transparency for AI/ML may be Missing
- Dubious Quality of Source Data
- Absence of Comprehensive Regulatory Oversight

Source: [healthsectorcouncil.org](https://www.healthsectorcouncil.org)

AI Risks – Patient Care

- Lack of Business Leader Knowledge
- Unintended Consequences – Change Management
- Adversarial Data Input Poisoning
- Inversion, Inference, and Model Extraction Attacks

Source: healthsectorcouncil.org

AI Risks - Operational

- Does the **vendor** have internal AI **governance** established?
 - Addressing products, services, roadmaps, and ethics
- Is there an additional **End User License Agreement**?
- What rights does the vendor have to use customer data for model training?
- Must the vendor disclose when it changes models?
- Does the solution use **Retrieval Augmented Generation**? **Explainable Artificial Intelligence**?

AI Risks - Operational

- Do we know if the vendor **outsources** its AI **platform**?
- Do we know if the product or solution **remains functional** if the AI platform is **down**?
- Do we understand how AI is used in **non-clinical contexts** (such as financial analyses) and what risks/impacts exist for errors/hallucinations, etc.?
- Is the vendor willing to discuss methods used for training the models?
- Does the vendor **outsource** its **implementation team**?

AI Risks - Operational

- Who is responsible for:
 - **Training** the system
 - **Administering** the system
 - **Customizing** the system
- How **specialized/complicated** is the training to use the solution?
- How many **FTEs** are required to maintain the AI platform?
- Does the platform have the means to detect **hallucinations**?
- How easy is it to **scale** the platform as usage and demands are placed on it?

AI Risks - Compliance

- Has a **risk analysis** been performed on the platform, especially if it stores, processes, or transmits PHI?
- Can the system **generate** PHI / PII?
- Is the AI platform **located overseas**? (Think DeepSeek)
- Does the solution make calls to another vendor's AI platform?
- Is there a disaster **recovery plan** for the AI platform?
- Does the solution host the engine in a separate environment from the data / data computing environment?

AI Risks - Compliance

- What kind of **audit trails** does the AI solution have?
- How do we get our data out of the AI platform if the **contractual** relationship **ends**?
- Can **data** be **deleted** from the system?
 - If so, how does that impact the training model?
- Do user log directly into the platform?
- Does the system have the means to **detect misuse**?
- Is data at rest encrypted?

Recommendations for AI Risk Management



Establish AI governance



Create an AI policy including acceptable use



Educate the workforce on AI, AI policy requirements



Identify changes in Supply Chain / Vendor Management contract language for purchases involving AI



Ask questions of the vendor, get references



Include AI risks as a dimension of HIPAA risk analysis



Keep an eye on news, emerging laws (such as HR AI hiring biases)

Q&A

Closing Thought



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